

CONSTRUCTION OPERATIONS MANUAL of POLICIES and PROCEDURES



Andrew M. Civitello, Jr.

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Andrew M. Civitello



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to get at any performance evaluation date of the project an accurate picture of the project operations for the current elapsed construction period of the project up to this date current report and also based on the current gained output data of the operations a projected evaluation of the project operations covering the period up to project completion projected report Each of the current and the projected reports of the project provides at each performance evaluation date for each item to be controlled a comparison between its actual projected and budgeted data The items that have to be controlled depending on the adopted control system can cover all aspects of the project operations such as progress of works costs unit cost of the labor working hour labor hours consumption per unit of work material consumption per unit of work unit costs of materials unit costs of subcontracted items cost of temporary site installations cost of construction equipment and plant cost of staff execution period of the project delay quantities and qualities of the works saving loss cost of lump sum projects resulted from inexact quantities takeoff of the project works and or inaccurate interpretation of specifications and contract conditions value of executed works variations and additional works amounts invoiced amounts received amounts claimed supply of drawings approved for construction amounts and periods of bank guarantees compliance with policies and regulations compliance with safety and environment regulations and many others The actual projected status of each item to be controlled is exhibited either as 1 a comparison between its budgeted and actual projected data and or 2 as a ratio or quotient of its actual projected and budgeted data called performance index PI A PI value equals to 1 indicates that the evaluated task has been executed or is expected to be executed as it was foreseen in the estimate budget or in the planning on target performance A PI value smaller than 1 except for the project value quantity of works income profit loss and others not expended items indicates that the task has been executed or is expected to be executed with a performance better than what was foreseen in the estimate budget or in the planning good performance A PI value greater than 1 except for the items listed above indicates a poor performance of the task The performance indexes selected for the project control could be computed by means of a computer program The input data required for this program will be fed by the site management and other units of the project organization These performance indexes allow the general management the area management the operations management the project site management and other management levels to identify at a glance the items whose actual output data exceed equal or less than the budgeted ones

Construction Superintendent Operations Manual Sidney M. Levy, 2008-01-28

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Project Management and Construction Operations Manual. Volume I - Project Estimation Moufid Abd-el-Baki, 2018-04-13 From its conception a construction project is a magnet for organizational miscommunication labor shortages budgetary woes improper planning and a plethora of other problems that delay or even prevent completion To succeed the project manager needs a set of efficient systems and methods in place to minimize any unexpected difficulties Moufid Abd el Baki has spent forty seven years in the construction industry bringing projects as diverse as airports hospitals cement factories grain silos petro chemical projects and high rise buildings to successful completion The Project Management Construction Operations Manual encapsulates Abd el Baki's extensive experience in a handy three volume format In this first volume Abd el Baki covers the challenges surrounding project estimation the first phase in any construction project He moves from estimating costs and selling prices to tender drawings time schedules contracts and labor issues supporting his efficient methodology with helpful exercises templates and charts Possible difficulties are carefully explained and evaluated and effective solutions are provided to resolve such issues Project estimation is a complex field one that must be carefully navigated to avoid issues later on Abd el Baki offers a no nonsense approach to this most important step in the project management process

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